## Components of the Surveying body of knowledge

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Key words: body of knowledge, education, surveying profession

#### SUMMARY

About three years ago, the American Congress on Surveying and Mapping (ACSM) and the North American Surveying Educators organization embarked on an important task of developing a body of knowledge for surveying. This was a crucial response to the technological and other information age developments that appear to undermine the traditional distinctive role of the surveying profession in positioning and mapping. To ensure the relevance and sustainability of the profession there is a need for a clear definition of the role of surveying in the spatial information community/industry and the knowledge base on which this role is founded on.

In this paper the process and the nearly final findings of the surveying body of knowledge effort are presented. The surveying body of knowledge consists of five subsets of knowledge bases which reflect the diverse activities of a professional surveyor. The five subsets are: positioning, Imagery, GIS, Law and land development. It includes listing and tabulating these five bodies of knowledge subsets, their respective knowledge areas and specific topics of each knowledge area. One of the main objectives of the paper is to stimulate discussion on this important task and use it as an inaugural effort to develop an FIG endorsed surveying body of knowledge.

# Components of the Surveying body of knowledge

By Professor Joshua Greenfeld, PhD., LS, Israel/USA

#### Abstract

About three years ago, the American Congress on Surveying and Mapping (ACSM) and the North American Surveying Educators organization embarked on an important task of developing a body of knowledge for surveying. This was a crucial response to the technological and other information age developments that appear to undermine the traditional distinctive role of the surveying profession in positioning and mapping. To ensure the relevance and sustainability of the profession there is a need for a clear definition of the role of surveying in the spatial information community/industry and the knowledge base on which this role is founded on.

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#### Introduction

Some advanced technologies have made a significant impact on our personal and professional lives. With new technologies we appear to be able to do many things we never imagined we would be capable of doing. However, sometimes, new technologies can give us a false belief that we can do things that we really can't. Just because we have easy access to tools it does not mean that we can do the job as well as a professional person. Regardless whether or not one truly understands the limitations of using technological tools without a broad understanding of the context in which they are used, these newly prevalent capabilities have a profound impact on traditional occupations and professions. To stay relevant, professions are required to re-evaluate their role and mission in light of technological and other developments.

Traditionally, surveyors were entrusted with providing positioning and mapping for a variety of applications and clients. It was clear that in order to locate features on the surface of the earth and to graphically describe their position on a map; one would need to seek the services of a surveyor. Today, with widely available technologies such as GPS, CAD, GIS, smart phones, tablets and other powerful personal electronic devices, the absolute reliance on surveyors for positioning and mapping is not as clear as it used to be. Therefore, in order to substantiate the viability of the surveying profession we need to address some cardinal issues.

One of the most important questions that arise is what are the distinct tasks, qualities and services that surveying provides in the field of positioning and mapping. Another way to ask that question is: what distinguishes surveyors from others who can also use technological tools to determine positioning and provide mapping services.

Thus, the surveying profession faces two major challenges. The first challenge is to define its own scope and mission in the new technology/information age. The second challenge is to define the educational requirements and the body of knowledge that will enable the surveying profession to realize its scope and mission. Understanding the breadth of the surveying knowledge base and the added value that surveyors can bring to a spatial enabled project are essential to empower the surveying community to remain a major player in the spatial information industry.

About three years ago, ACSM established a "Surveying Body of Knowledge" committee to develop the surveying body of knowledge. A preliminary draft of that body of knowledge is being completed and will be shortly made available to the surveying community for comments and discussions. It is important for every surveyor who is passionate and concerned about his or her profession, to take part in these discussions. The results of these discussions will shape the surveying profession in the  $21^{st}$  century.

In this paper we will describe the structure of the body of knowledge and provide a detailed outline of the overall body of knowledge subsets, knowledge areas, units or topics within the knowledge areas. Because of the breadth of the scope of what surveying is, some classification of knowledge is required based on practice specialties opted by individual professional surveyors. The detailed classification of knowledge according to core knowledge, specialty knowledge and scholarly knowledge will not be presented here. It will be presented in the report of the ACSM committee.

#### Building a body of knowledge

Many professions have developed bodies of knowledge. For example, project management body of knowledge [PMBOK, 1996], software engineering body of knowledge [SE, 2004], business analysis body of knowledge [BABOK, 2007], data management body of knowledge [DAMA, 2010], body of knowledge on infrastructure regulations [Jamison, et. al., 2008], civil engineering body of knowledge [ASCE, 2004] and GIS and technology body of knowledge [AAG, 2006]. It is important to note that the last two bodies of knowledge listed above have a close relationship and sometimes overlapping activities with the surveying profession. This fact adds to the dire need to distinguish surveying as a unique profession and for the development of a surveying body of knowledge.

A close examination of the content of the above listed bodies of knowledge reveals that there are two conceptually different approaches for developing a body of knowledge. The first is to provide a general knowledge outline without a specific break down of the knowledge base into technical knowledge areas and topics. For example, some bodies of knowledge specify that there is a need to have a knowledge base in mathematics, physics, communication,

humanities, social science, business, etc. This knowledge combined with team work, problem solving skills and the ability to design are the building blocks for a professional engineer. The second approach is to provide a detailed list of knowledge areas and topics in the technical context of the profession.

Hence, when building a body of knowledge there are two major decisions that have to be made. The first is to define the scope of the profession and the necessary knowledge base to support that scope. The second decision to be made is to select the level of details of the body of knowledge.

Our approach to defining the scope of the profession was to adopt most of the FIG definition of the role of the professional surveyor [FIG 2004] (except valuation that in the US is a separately licensed profession). Our approach to the level of details in describing the surveying body of knowledge was to have a macro level body of knowledge and a micro level body of knowledge.

The macro-level body of knowledge for surveying was described in details in [Greenfeld and Potts, 2008]. It can be summarized as:

- A technical core of knowledge and breadth of coverage in mathematics, statistics, computer science and general science (e.g. physics). This knowledge is the foundation for a subsequent application of these principles to compute and analyze positioning, and understand the tools that are being used.
- A broad knowledge of law, ethics and professionalism. At the macro level this does not imply boundary law. It implies general knowledge of the law, the legal system, what is ethics and what constitutes professionalism.
- Communication, history, social science and contemporary issues. As the world around us changes the need for spatial information is broadened to address new needs. In addition, the context in which it is being used changes as well. Finally, to become a successful professional it becomes increasingly important to be able to communicate in writing and in person.
- Business, economics, management. Many surveyors run their own company or manage surveying departments in the private and public sectors. Contemporary surveyors should be able to manage projects, contracts, people, budgets, schedules, finance, marketing and sales, billable time, overhead, profits, etc.

The micro level surveying body of knowledge and the rationale for its content was described in [Greenfeld, 2010]. Based on the FIG definition of the role of the professional surveyor, the ACSM surveying body of knowledge came up with five body of knowledge subsets. Each subset describes a specialty within the surveying profession. The five subsets of the surveying body of knowledge are:

- Positioning body of knowledge including Geodesy, GPS and other field surveying data collection
- GIS body of knowledge including mapping and cartography

- Imagery body of knowledge including photogrammetry, remote sensing and other image/sensor based technologies such as laser scanners
- Law body of knowledge including boundary, real property and business law
- Land development body of knowledge including construction, planning and developing and urban/rural/regional areas

Figure 1 shows the entire surveying body of knowledge. In the next section the knowledge areas and specific topics included in each knowledge area are described.

# Surveying body of knowledge

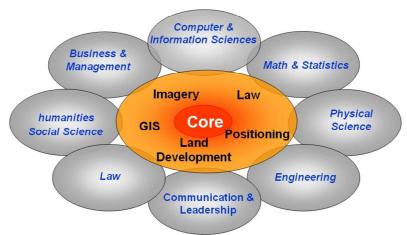


Figure 1. The surveying body of knowledge

#### The detailed content of the micro level surveying body of knowledge

As mentioned earlier, five micro-level subsets of the surveying body of knowledge have been identified. Each of these subset bodies of knowledge was broken down into knowledge areas and topics that describe the elements of each knowledge area. The following is a summary of the knowledge areas and topics in each of the five surveying body of knowledge subsets.

#### The positioning - surveying body of knowledge

Knowledge area	Topics
Measurements	<ul> <li>Situational Analysis</li> <li>Technology and Measurement Regimen Selection</li> <li>Systematic Error Analysis</li> <li>Application of Mathematical Models for Data and Information Representation</li> <li>Designing or Applying Survey Control</li> <li>Field Survey</li> </ul>

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Knowledge area	Topics	
Data Analysis and Management	<ul> <li>Examine Data for Completeness</li> <li>Post-processing for Systematic and Random Error Reduction and Evaluation</li> <li>Analyze Data for Precision; Draw Conclusions About Accuracy</li> <li>Determine If Additional Measurements Are Required</li> <li>Integrate Data From Various Sensors Into a Homogenous Database</li> </ul>	
Adjustments	<ul> <li>Apply different Adjustment procedures for data processing</li> <li>Apply Statistical and Adjustment Tools to Improve Quality of Information Being Reported</li> <li>Calculate Integrity of Networks and Other Geometries</li> <li>Apply Principles of Geodesy</li> </ul>	
Coordinate Geometry	<ul> <li>Apply 2-D and 3-D transformations</li> <li>Determine projected coordinates</li> <li>Determine geodetic coordinates</li> <li>Determine positions of surveyed points</li> <li>Determine position or configuration of designed points, lines, surfaces and volumes</li> <li>Determine areas and volumes</li> </ul>	
Information Extraction	<ul> <li>Report positions, lines, surfaces and volumes</li> <li>Report conclusions, deductions and inductions</li> <li>Create maps and reports that are project and "consumer-specific"</li> <li>Use CAD/GIS to generate user products</li> </ul>	

### The GIS - surveying body of knowledge

Knowledge Area	Topics	
Conceptual Foundations	<ul> <li>Philosophical and social Perspective</li> <li>Domains of geographic information</li> <li>Elements of geographic, information</li> <li>Geospatial Relationships</li> <li>Imperfections in Geographic information</li> <li>The Origin/History of GIS</li> </ul>	
Data Modeling	<ul> <li>Basic Storage and retrieval structure</li> <li>Database management systems</li> <li>Tessellation data models (e.g. raster data model)</li> <li>Vector and object data models</li> <li>Three-D, Temporal and uncertain Phenomena data models</li> </ul>	

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Knowledge Area	Topics	
Design Aspects	The scope of GIS system design	
	Project definition	
	Resource planning	
	• Database design	
	Analysis design	
	Application design	
	System implementation	
Geospatial Data	Earth Geometry	
	Georeferencing systems	
	• Datums	
	Map projections	
	Land partitioning systems	
	Data quality	
	Spatial data compilation	
	• Field data collection	
	Metadata, standards and infrastructure	
Data Manipulation	Representation transformation	
	Generalization and aggregation	
	Change management of geospatial data	
Analytical Methods	Query operations and query languages	
	Geometric measures	
	Basic analytical operations	
	Basic Analytical Methods	
	Analysis of surfaces	
	Spatial statistics	
	Geostatistics	
	Geocomputation	
	Data mining	
	Network Analysis	
Cartography and	Data considerations	
Visualization	Principles of map design	
	Graphic representation techniques	
	Map production	
	• Map use and analysis	
	Map evaluation	
Legal and Ethical aspects	Legal aspects	
of GIS	Geospatial information as property	
	Dissemination of geospatial information	
	• Ethical aspects of geospatial information and technology	
	Critical thinking about GIS	

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Knowledge Area	Topics	
Management and	Managing aspects	
Organization Aspects	Economic aspects	
	Organizational structures and Procedures	
	GIS workforce	
	• Institutional and inter-institutional aspects	
	Coordinating organizations (national and international)	

# The Imagery - surveying body of knowledge

Knowledge Area	Topics		
Cameras and	Metric versus non-metric cameras		
Photography	Calibration		
	Camera geometry and characteristics		
	Resolution spatial, spectral, radiometric, temporal		
	Spatial resolution modulation transfer function		
Radiometry, Detection,	Optics		
and Sensing	• Aperture, shutter, reciprocity, sensitometry		
	• Image motion compensation:		
	Film, electronic detectors:		
	• Radiometry, EM spectrum, solar illumination, atmosphere,		
	surface reflectance:		
	Signal versus noise		
Frame Geometry	• Perspective geometry, pinhole camera, camera obscura		
	Graphical solutions using perspective		
	Cross ratio		
	• Scale, field of view		
	Relief displacement		
	• Interior, exterior orientation		
	Tilt displacement		
Image Measurements	Reference coordinate system		
U U	<ul> <li>Measurement units</li> </ul>		
	Systematic errors and correction		
	Random measurement errors		
	Gross measurement errors		
Stereoscopy and Parallax	Depth perception and parallax		
	• X versus Y parallax		
	• Base – height ratio:		
	• Vertical exaggeration:		
	• Stereoscopes and environments for stereo perception		

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	Topics		
Mathematical Modeling	• Mathematical modeling of frame ray projectionscollinearity		
and Analytical	• Image pairscoplanarity:		
Photogrammetry	• Image tripletsscale restraint:		
	• Object space coordinate systems, coordinate		
	transformations:		
	Image resection		
	• Space intersection:		
	• Bundle block adjustmentsimultaneous resection and		
	intersection		
	• Self-calibration:		
	• Relative and absolute orientation:		
	• Independent models		
	• Strip formation and adjustment by polynomials		
	• Linear feature modeling:		
	Platform and trajectory modeling:		
	• Auxiliary sensors and measurements, image support data		
	and metadata		
Computer Vision	Homogeneous coordinates:		
•	• Fundamental and essential matrices:		
	• Eight point algorithm:		
	<ul> <li>Visualization, synthetic image generation, OpenGL</li> </ul>		
	• High level feature extraction		
Estimation, Adjustment,	Measurements and errors		
Statistics, and Error	Objective functions and adjustment		
Propagation	• Functional and stochastic models:		
	Observations only:		
	• Indirect observations (variation of parameters):		
	• Mixed model, general least squares		
	• Constraints:		
	Hypothesis testing, error propagation, confidence regions		
	<ul> <li>Unified least squares</li> </ul>		
	• Sequential estimation and kalman filter		
	Robust estimation:		
	L1 norm minimization:		
Stereo Restitution	Stereoscopes with parallax bar:		
	<ul> <li>Instruments with optical projection:</li> </ul>		
	<ul> <li>Instruments with optical projection.</li> <li>Instruments with mechanical projection</li> </ul>		
	<ul> <li>Analog techniques for orientation</li> </ul>		
	<ul> <li>Analytical projection</li> </ul>		
	<ul> <li>Digital stereo workstation:</li> </ul>		
	<ul> <li>Pairwise rectification</li> </ul>		

Knowledge Area	Topics		
Rectification and	Interpolation and aggregation:		
Resampling	• Nyquist sampling theorem and aliasing:		
	• Simple rectification (tilt correction only):		
	• Ortho rectification (tilt and terrain correction)		
	• True ortho rectification (tilt, terrain, and building		
	correction)		
Mapping and	• Enlargement factor versus contrast and spatial resolution:		
Cartography	• Map projections and reference coordinate systems:		
	• National map series:		
	• Urban and project oriented mapping:		
	• Software environments:		
	• Topology, data structures, attributes, queries		
Topography and Digital	Grid/raster collection:		
Elevation Modeling	Unstructured point collection		
	• TIN processing:		
	Breakline processing		
	• Direct contour collection and contour interpolation		
	• Profile and cross section interpolation, road design		
Signal Processing and	• Linear systems		
Digital Image Processing	<ul> <li>Impulse response and convolution</li> </ul>		
	<ul> <li>Spatial versus frequency domain, Fourier transform:</li> </ul>		
	<ul> <li>Correlation, and relation to convolution</li> </ul>		
	<ul> <li>Sampling and reconstruction</li> </ul>		
	<ul> <li>Sampling and reconstruction</li> <li>Primitive feature extraction, edges, interest points</li> </ul>		
	<ul> <li>Primitive feature extraction, edges, interest points</li> <li>Histogram transformations</li> </ul>		
Digital Photogrammetry	Epipolar resampling, image normalization		
Digital i notogi animeti y	<ul> <li>Epipolar resampling, image normalization</li> <li>Signal matching, feature matching, cross correlation, LS</li> </ul>		
	matching		
	Constrained matching, VLL		
	<ul> <li>Scene reconstruction, DSM generation</li> </ul>		
Project Planning	Requirements for accuracy and completeness		
<b>3</b> • • • • • • • • • • • • • • • • • • •	<ul> <li>Requirements for accuracy and completeness</li> <li>Control point requirements</li> </ul>		
	<ul> <li>GPS/INS supported imaging</li> </ul>		
	<ul> <li>Flightline layout</li> </ul>		
Close-Range	Use of non-metric cameras		
Photogrammetry	<ul> <li>Self calibration, zoom optics</li> </ul>		
· · ·	<ul> <li>Fixed baseline setup</li> </ul>		
Structured Illumination	Texture projection for close-range applications:		
	<ul> <li>Correspondence coding, conjugate determination without matching</li> </ul>		

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Knowledge Area	Topics	
Satellite Photogrammetry	<ul> <li>Orbit mechanics:</li> <li>Quasi-inertial versus earth fixed coordinate systems and transformations</li> <li>Time systems:</li> <li>Telescope optics</li> <li>Physical projection models</li> <li>Replacement mathematical models,</li> <li>Ephemeris and support data</li> </ul>	
Unmanned Aerial Vehicles, UAVs	<ul><li>Opportunities and current restrictions:</li><li>Manual control versus autonomous operation</li></ul>	
Remote Sensing	<ul> <li>Multispectral remote sensing</li> <li>Hyperspectral remote sensing</li> <li>Classification</li> <li>Change detection</li> </ul>	
Active Sensing with Microwaves	<ul> <li>Real aperture, synthetic aperture RADAR imaging</li> <li>Signal structure, image formation:</li> <li>Strip mode, spotlight mode, scansar mode:</li> <li>Interferometry</li> <li>Bistatic RADAR imaging</li> </ul>	
Active Sensing with Visible/IRLIDAR	<ul> <li>Point cloud processing</li> <li>Filtering, DSM to DEM</li> <li>Feature extraction</li> <li>Static versus mobile data acquisition</li> <li>Quality issues</li> </ul>	
Applications	<ul> <li>Mapping</li> <li>Resource inventory:</li> <li>3D object reconstruction</li> <li>Industrial applications:</li> <li>Medical applications</li> <li>GIS database population</li> </ul>	

#### The Law - surveying body of knowledge

Knowledge Area	Topics	
Legal Systems	Legal Methods and Processes	
	Court Systems	
	Civil Procedure	
	Evidence and Procedures	
	• Forms of Evidence ,Rules of Evidence	

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Knowledge Area	Topics		
Legal Resources	Legal Research		
	Courthouse Research		
	Statutory Law		
	Administrative Law		
	Judicial Decisions and Common Law		
	• Executive orders		
Law and Business	Writing and Communication		
	• Written, oral, physical communication skills		
	Contracts		
	• Nature and types of contracts, elements of contracts,		
	contractual obligations, "Limitation of Actions" statutes,		
	breach of contract		
	Torts		
	• Torts and remedies, negligence, standards of care		
	Copyright Law		
	Business Formation		
	• Business entities, Agency and partnership relationships,		
	Business formation		
	Business Management and Operation		
	• Employer/employee relationships, Special site		
	requirements, Record keeping, Electronic and digital		
	records, Tax laws		
	Budgeting and Finance		
	Professionalism and Ethics		
	• Liability		
	Professional liability, Limitations on liability, Standard of     Cartifications, Emerge and emissions		
Law and the Practice of	care, Certifications, Errors and omissions		
Surveying	The practice of surveying     Licensure laws. Standards of practice		
Surveying	<ul> <li>Licensure laws, Standards of practice</li> <li>Land Use and Land Management Law</li> </ul>		
	-		
	<ul><li>Real Property Law</li><li>Estates, title, and interests in real property</li></ul>		
	<ul> <li>Estates, title, and interests in real property</li> <li>Creation and termination of real property estates and</li> </ul>		
	• Creation and termination of real property estates and interests		
	<ul> <li>Deeds and descriptions</li> </ul>		
	<ul> <li>Deeds and descriptions</li> <li>Conveying real property estates and interests</li> </ul>		
	<ul> <li>Notice</li> </ul>		
	Easement law		
	<ul> <li>Boundary law</li> </ul>		
	<ul> <li>Disputes between adjoining interest holders</li> </ul>		
	<ul> <li>Disputes between adjoining interest holders</li> <li>Water law</li> </ul>		
	Expert Witness Testimony and Reports		

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Knowledge Area	Topics
Communication skills	Analytical skills
	<ul> <li>Situational analysis, Logic, Objective</li> </ul>
	• Oral expressive skills
	Clarity of expression, Command of language, Physical
	presentation, Ability to adapt explanations
	Writing skills
	<ul> <li>Clarity of expression, Command of language, Presentation skills</li> </ul>
	• Soft or "People" skills
	• Listening skills, Negotiation skills, Engage in reasoned
	debate
Site design and resource	• Development design, patterns, and principles
management	• Identify existing balance of human and environmental
	factors
	• Evaluate present and future general site context, physical
	relationship between site and adjacent land, human cultural
	data, and environmental data
	<ul> <li>Familiarity with existing and evolving development patterns</li> </ul>
	<ul> <li>Incorporation of sustainability principles into site design and development</li> </ul>
	<ul> <li>Land use development and management programs</li> </ul>
	• Identification of a given site's resources
	• Familiarity with concept of sustainability
	• Familiarity with different approaches to preserve various resources during site development
	• Immediate and cumulative effects of site design
	• Immediate and cumulative impacts of development on
	humans and nature
	<ul> <li>Interdependence of humans and the natural world</li> </ul>
	Limitations of design
	<ul> <li>Legal requirements for site development</li> </ul>
	• Federal laws and regulations affecting site development
	• State laws and regulations affecting site development
	<ul> <li>Local ordinances affecting site development</li> </ul>
	<ul> <li>Interrelationship of legal requirements</li> </ul>

Knowledge Area	Topics
Site constraints	Assess site suitability for a given plan or design
	• Familiarity with the concept of natural and societal
	resources
	• Ability to identify and objectively evaluate a specific site's
	resources
	<ul> <li>Ability to match site resources, including location, to an appropriate design</li> </ul>
	• Recognition of legal guidelines and restrictions
	Balancing legal and natural land use restrictions
	• Identification of potential specific impacts (positive and
	negative) from proposed development
	• Ability to evaluate changes in natural values and human
	values (positive and negative) resulting from development,
	in relation both to the site and to the larger community
Project administration,	Project administration
management, and	Contractual responsibilities
organization	Legal responsibilities
	Professional responsibilities
	<ul> <li>Project management and supervision</li> </ul>
	• Estimation of time, staffing, equipment, and materials
	needed
	<ul> <li>Project phasing and scheduling</li> </ul>
	Time management
	• Staff supervision
	<ul> <li>Project management (technology and procedures)</li> </ul>
	<ul> <li>Principles of measurement, imaging, positioning</li> </ul>
	<ul> <li>Assessment of a project's technical needs</li> </ul>
	<ul> <li>Assessment of project's procedural requirements, including timing</li> </ul>
	• Identification of strengths and weaknesses of various
	technical approaches in seeking the most appropriate one or combination
	• Assessment of staffing abilities and needs

There is no single professional who can master this vast knowledge base. On the other hand, it is recognized that different professional surveyors specialize or perform research in different parts of what constitutes surveying. Regardless of their specific expertise, all of them are considered to be professional surveyors. This is just like cardiologists and pediatricians who practice very different specialties but both are medical professionals and their professional endeavors are rooted in a common medical knowledge base. Realizing this factor, the committee established three levels of knowledge that surveying should have. The first knowledge tier is a core knowledge that everyone who is a professional surveyor must have regardless of a particular specialization. The second tier of knowledge is an expert or specialist knowledge level for those specializing in a particular aspect of surveying. The rationale is that a boundary surveyor has to know less about imaging than a photogrammetrist and vice versa. The highest and most specialized tier is the one we called scholar/R&D

TS04I - Curruculum and the Survey Body of Knowledge, 5561 Joshua Greenfeld Components of the Surveying Body of Knowledge knowledge level. It is our belief that surveyors should not only adopt new innovations but also become involved in creating them. More details on this knowledge classification can be found in [Greenfeld, 2010].

#### Summary and conclusions

A profession is founded on knowledge, skills and education. A profession has to be defined clearly so that the public is aware of what it does, what it has to offer and recognizes its pivotal role in society. Once the role of a profession is defined it is very important to identify the required knowledge base that will enable the practicing professional to perform effectively and professionally. This knowledge base constitutes the body of knowledge of the profession.

The body of knowledge for a given profession can be developed on a macro level or on a micro level or both. Developing both levels of body of knowledge has the advantage of defining not only the contemporary needs of the profession but also the long range, technology-independent, lifelong ability to practice competently. In this paper we describe the approach used, and the detailed content of the surveying body of knowledge. This paper described the development process, the structure, the five areas of specialty, the knowledge areas in each specialty and topics associated with each knowledge area. One of the main objectives of the paper is to stimulate discussion on this important task and use it as an inaugural effort to develop an FIG endorsed surveying body of knowledge.

#### Acknowledgement

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